

2010 Budget Presentation

**Public Council Meeting
January 18, 2010**

Summary of Presentation

- Budget Process and Guiding Principles
- Operating Budget
 - Local vs. Agglomeration Services
 - Revenues
 - Expenditures
- Municipal Property and Water Reserve Tax Rates
- Three-Year Capital Expenditure Program
- Question Period

Property/Water Tax Increase/(Decrease) Example – Residential Property

Example of a tax bill for an average single family home with a value of \$412,700 (2007-2010 evaluation roll)

	2010			2009		
	CSL Local	Agglo	Combined	CSL Local	Agglo	Combined
Property evaluation for taxation purposes			\$ 412,700			\$ 385,375
Tax rates per \$100 of property evaluation:						
General tax rate	0.5763	0.6647	1.2410	0.6180	0.6422	1.2602
Special Tax - Water Reserve	0.0640	0.0000	0.0640	0.0725	0.0000	0.0725
	0.6403	0.6647	1.3050	0.6905	0.6422	1.3327
Total taxes	\$ 2,642	\$ 2,742	\$ 5,385	\$ 2,660	\$ 2,474	\$ 5,135
Increase/(decrease) in taxes	(\$ 18)	\$ 268	\$ 250			
Percentage taxes increase/(decrease)	-0.7%	10.8%	4.9%			

Budget Process

- Determine guiding principles and budget priorities
- Project tax revenues and other revenues
- Project salaries and employer contributions
- Project expenditures by category/program
- Project expenditures by line item including detailed justification
- Meeting with Councillor(s) responsible for portfolio(s) to review department budget
- Meeting with Council to review global budget
- Adoption of operating and capital expenditure budgets

Guiding Principles

- The budget must ensure that there is a balance between revenues and expenditures
- The budget must ensure that property tax increases will not exceed the rate of inflation for CSL local services.
- The budget must ensure long-term financial viability of the City
- The budget must ensure that cost of debt service never exceeds 15% of the overall operating budget
- To meet the growing needs of residents, the budget building process must ensure efficiency, and the budget monitoring process must ensure a City-wide commitment for controlling costs
- The City will not issue long-term debt unless justified through a business analysis on a case-by-case basis

Operating Budget Local vs. Agglomeration Services

Local Services

City of Côte Saint-Luc

- Emergency medical services
- Library
- Sports and cultural programs
- Local parks
- Public security
- Road and water infrastructure maintenance
- Urban planning
- Construction and renovation permits
- Waste management – collection and transport

Agglomeration Services

City of Montreal

- Police
- Fire
- Municipal court
- Municipal Evaluation
- Public transportation
- Water treatment and distribution
- Emergency 911 centre
- Social housing

Operating Budget

Revenues

Summary of Revenues

	<u>Original 2010</u>	<u>Original 2009</u>	
Revenues from taxes	\$49,612,000	\$46,764,000	*1
Revenues from tariffs	5,000	197,000	*2
Revenues from local improvement taxes	283,000	596,600	
Compensation "In-lieu of taxes"	1,785,000	1,699,700	*3
Other revenues	5,272,170	4,770,200	
Total Revenues	<u>56,957,170</u>	<u>54,027,500</u>	5.42%

*1 - Local and Agglomeration revenues

*2 - Blue recycling bins

*3 - Provincial government buildings - schools and hospitals

Estimated Revenues from Taxes

	<u>Original 2010</u>	<u>Original 2009</u>	
Residential properties	\$33,482,000	\$31,680,000	
Apartments 6+ units	7,472,000	6,734,000	
Vacant land	234,000	213,000	
Non-residential properties	5,089,000	4,716,000	
Water reserve	3,335,000	3,421,000	
Total	<u>49,612,000</u>	<u>46,764,000</u>	6.09%

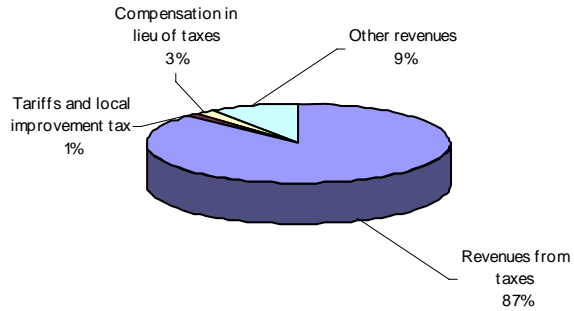
Other Revenues - Details

	<u>Original 2010</u>	<u>Original 2009</u>	
Interest revenues	\$403,000	\$427,000	
Recreational and cultural activities	1,091,400	1,200,000	
Transfer duties	1,600,000	1,400,000	
Fines and costs	475,000	475,000	
Services rendered by Public Works	109,500	85,000	
Agglomeration compensation - roads/waste *1	127,700	31,500	
Services rendered by EMS/PS *2	77,000	116,500	
Water rechargeable connections	25,000	25,000	
Miscellaneous revenues	1,368,570	1,010,200	
	<u>5,277,170</u>	<u>4,770,200</u>	10.63%

*1 In 2009, the allocation from the Agglomeration is only for waste treatment

*2 In 2008, the allocation from the Agglomeration was \$576,300

Revenues Breakdown



2010 City of Côte Saint-Luc Budget

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Operating Budget

Expenditures

2010 City of Côte Saint-Luc Budget

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Summary of Local Expenditures

	<u>Original 2010</u>	<u>Original 2009</u>	
General Administration	\$8,012,880	\$8,050,310	
Municipal Elections	0	250,000	
E.M.S. / Public Safety	1,241,470	1,240,930	
Public Works	7,802,200	7,548,450	
Environmental Services	4,516,770	4,721,750	
Recreation and Culture	3,627,100	3,707,210	
Library	2,674,300	2,581,650	
Sub-Total	27,874,720	28,100,300	
CMM, Debt Service, Financing Costs *1	4,084,750	3,694,200	
Total Local Expenditures	31,959,470	31,794,500	0.52%

*1 see slide 21 for details

Summary of Agglomeration Apportionment

The apportionment figures used are based on the City of Montreal draft budget released on January 13, 2010, which the City of Côte Saint-Luc does not support.

	<u>Original 2010</u>	<u>Original 2009</u>	
General	\$21,776,000	\$19,540,000	
Water - residual water services	1,548,000	1,477,000	
Water Reserve	989,000	1,066,000	
First Responders *1	0	0	
Arterial Roads - 2006-2008 debt	64,000	150,000	
Capital Investment Projects - TECO	18,000	0	
Financing 2009 anticipated deficit	475,000	0	
Total Fixed Apportionment	24,870,000	22,233,000	11.86%
Water Purchase *2	820,000	862,000	
Total Variable Apportionment	820,000	862,000	
Total Apportionment	25,690,000	23,095,000	11.24%

*1 Côte Saint-Luc is exempt from paying the First Responders apportionment

*2 Paid through local budget based on actual consumption from January 1 to December 31

Local Expenditures General Administration

	<u>Original 2010</u>	<u>Original 2009</u>	
City Council	\$336,880	\$342,600	
Finance	714,580	725,800	
Purchasing	199,350	221,190	
City Manager	236,010	232,800	
Information Systems	480,410	462,400	
Communications	426,440	401,350	
Legal Services / City Clerk	300,180	355,870	
Human Resources	478,090	514,130	
Undistributed Administration	799,700	783,400	
Employer's Contribution	3,303,500	3,253,490	
Building Maintenance - City Hall	240,860	273,300	
City Planning & City Inspection	496,880	483,980	
Total Expenditures	<u>8,012,880</u>	8,050,310	-0.46%
Municipal Election	<u>0</u>	250,000	

Local Expenditures E.M.S. / Public Safety

	<u>Original 2010</u>	<u>Original 2009</u>	
Emergency Medical Services / Public Security and vCOP	\$1,193,470	\$1,201,630	*1
Building Maintenance	48,000	39,300	
Total Expenditures	<u>1,241,470</u>	1,240,930	0.04%

*1 Financed in part with \$576,300 allocation from the Agglomeration prior to January 1, 2009

Local Expenditures Public Works

	<u>Original 2010</u>	<u>Original 2009</u>	
Administration *1	\$1,073,360	\$1,069,630	
Engineering	365,920	321,030	
Building Maintenance	780,250	747,100	
Road Services	673,970	623,600	
Vehicle Maintenance	1,233,980	1,205,300	
Snow Removal	2,100,160	2,103,300	
Street & Traffic Lights	301,200	274,290	
Parks & Green Areas	1,273,360	1,204,200	
Total Expenditures	<u>7,802,200</u>	7,548,450	3.36%

*1 In 2009, the overtime bank for blue collars is budgeted in Administration and allocated to accounts during the year

Local Expenditures Environmental Services

	<u>Original 2010</u>	<u>Original 2009</u>	
Debt Repayment	\$569,200	\$690,000	
Water Purchase - Agglomeration Apportionment	820,800	861,000	
Water Infrastructure	1,920,000	1,871,750	
Sewers Maintenance	25,800	24,000	
Garbage Removal/Recycling	1,283,670	1,250,000	
Water Network - Reimbursements	25,000	25,000	
Total Expenditures	<u>4,644,470</u>	4,721,750	-1.64%

Local Expenditures Recreation and Culture

	<u>Original 2010</u>	<u>Original 2009</u>	
Administration	\$733,000	\$677,660	
Building Maintenance - Recreation/Gym	190,040	201,450	
Gym Expenses	189,000	168,000	
Arena Operations	781,000	763,460	
Skating Rink Activities	60,000	70,500	
Parkhaven Pool Activities	255,000	247,000	
Tennis Club	150,740	143,000	
Parks/Playgrounds Activities	570,720	595,000	
Building Maintenance - Park Chalets	116,960	173,140	
P.E. Trudeau/Kirwan Parks Maintenance	133,000	141,000	
Senior Services	208,140	208,000	
Special Events	60,000	111,000	
Social Cultural Activities	179,500	208,000	
Total Expenditures	<u>3,627,100</u>	3,707,210	-2.16%

Local Expenditures Eleanor London Côte Saint-Luc Public Library

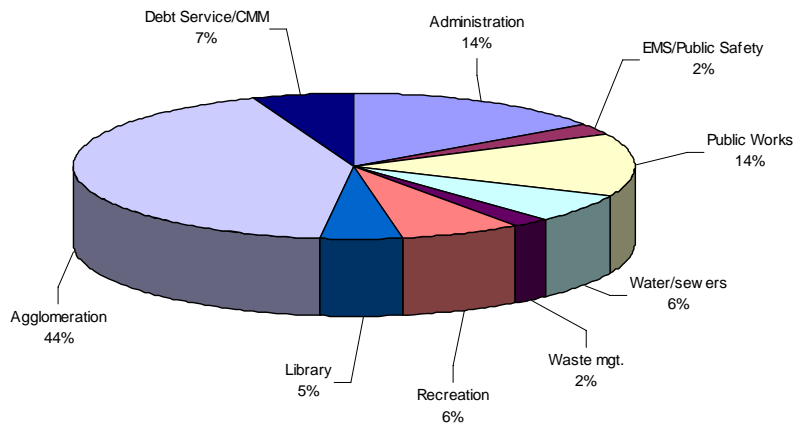
	<u>Original 2010</u>	<u>Original 2009</u>	
Library Services	\$2,495,060	\$2,404,150	
Building Maintenance	179,240	177,500	
Total Expenditures	<u>2,674,300</u>	2,581,650	3.59%

Local Expenditures

CMM, Debt Service and Financing Costs

	<u>Original 2010</u>	<u>Original 2009</u>	
Contribution C.M.M.	\$545,600	\$560,000	
Interest/Financing Payments	1,625,000	1,810,500	
Capital Repayments	1,979,150	1,573,700	
Appropriation from Operating Surplus	<u>(65,000)</u>	<u>(250,000)</u>	
Total Expenditures	<u>4,084,750</u>	<u>3,694,200</u>	10.57%

Expenditures Breakdown



Operating Budget Summary

	<u>Original 2010</u>	<u>Original 2009</u>	
Total Revenues *1	\$56,829,470	\$54,027,500	5.19%
Total Local Expenditures	31,959,470	31,794,500	0.52%
Total Agglomeration Apportionment	<u>24,870,000</u>	<u>22,233,000</u>	11.86%
Surplus/(Deficit)	<u>0</u>	0	

*1 - Local and Agglomeration revenues

Operating Budget

Municipal Property and Water Reserve Tax Rates

Côte Saint-Luc Property Evaluation

- On January 1, 2007 when the 2007-2010 evaluation roll was deposited, the value of properties in Côte Saint-Luc rose by an average of 35.7% (distributed over 4 years)
- The various average value increases for residential properties are:
 - Single family homes ▲ 39.4%
 - Condominiums ▲ 29.6%
 - Duplexes ▲ 51.5%
 - Apartments ▲ 36.2%

Côte Saint-Luc Property Evaluation

The 2007-2010 property evaluation roll was averaged over four (4) years

On January 1, 2007;

- the average property evaluation in Côte Saint-Luc increased by 35.7%
- the average single family home (excluding condominiums) is \$412,726.

Example of four-year averaging for municipal taxation purposes:

Property evaluation on January 1, 2006	\$303,400
Property evaluation 2007 - 2010	\$412,700
Property evaluation increase	\$109,300 / 4 years

Four-year averaging	Annual Increase	Taxable Evaluation
Year 1 - 2007	\$27,325	\$330,725
Year 2 - 2008	27,325	358,050
Year 3 - 2009	27,325	385,375
Year 4 - 2010	27,325	412,700

Côte Saint-Luc Municipal Property Tax Rates

	2010			2009		
	CSL Local	Agglo	Combined	CSL Local	Agglo	Combined
Residential properties	0.5763	0.6647	1.2410	0.6180	0.6422	1.2602
Special Tax - Water/Roads Reserve	0.0640	0.0000	0.0640	0.0725	0.0000	0.0725
	0.6403	0.6647	1.3050	0.6905	0.6422	1.3327
Apartments 6+ units properties	0.6981	0.7911	1.4892	0.7055	0.7327	1.4382
Special Tax - Water/Roads Reserve	0.0640	0.0000	0.0640	0.0725	0.0000	0.0725
	0.7621	0.7911	1.5532	0.7780	0.7327	1.5107
Vacant land	1.1525	1.3295	2.4820	1.2360	1.2844	2.5204
Non-residential /Industrial properties	2.1783	2.5127	4.6910	2.3358	2.4274	4.7632
Special Tax - Water/Roads Reserve	0.9200	0.0000	0.9200	0.9500	0.0000	0.9500
	3.0983	2.5127	5.6110	3.2858	2.4274	5.7132

2010 City of Côte Saint-Luc Budget

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Property/Water Tax Increase/(Decrease) Example – Residential Property

	2010			2009		
	CSL Local	Agglo	Combined	CSL Local	Agglo	Combined
Property evaluation for taxation purposes			\$412,700			\$385,375
Tax rates per \$100 of property evaluation:						
General tax rate	0.5763	0.6647	1.2410	0.6180	0.6422	1.2602
Special Tax - Water Reserve	0.0640	0.0000	0.0640	0.0725	0.0000	0.0725
	0.6403	0.6647	1.3050	0.6905	0.6422	1.3327
Total taxes	\$2,642	\$2,742	\$5,385	\$2,660	\$2,474	\$5,135
Increase/(decrease) in taxes	(\$18)	\$268	\$250			
Percentage taxes increase/(decrease)	-0.7%	10.8%	4.9%			

2010 City of Côte Saint-Luc Budget

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Tax Burden Increase/(Decrease) Example – Residential Property

Using the previous example, the actual tax burden increase for an average single family home charged a tariff for a blue recycling bin in 2009 would be 3.9%

	2010			2009		
	CSL Local	Agglo	Combined	CSL Local	Agglo	Combined
Property evaluation for taxation purposes			\$ 412,700			\$ 385,375
Tax rates per \$100 of property evaluation:						
General tax rate	0.5763	0.6647	1.2410	0.6180	0.6422	12602
Special Tax - Water Reserve	0.0640	0.0000	0.0640	0.0725	0.0000	0.0725
	0.6403	0.6647	1.3050	0.6905	0.6422	13327
Sub-Total	\$ 2,642	\$ 2,742	\$ 5,385	\$ 2,660	\$ 2,474	\$ 5,135
Tariff - recycling bin	\$ 0	\$ 0	\$ 0	\$ 50	\$ 0	\$ 50
Total tax burden	\$ 2,642	\$ 2,742	\$ 5,385	\$ 2,710	\$ 2,474	\$ 5,185
Increase/(decrease) in taxes	(\$ 68)	\$ 268	\$ 200			
Percentage taxes increase/(decrease)	-2.6%	10.8%	3.9%			

2010 City of Côte Saint-Luc Budget

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Capital Expenditure Budget

Three-Year Plan

Adopted by Council on December 16, 2009

2010 City of Côte Saint-Luc Budget

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Capital Expenditure Budget

- Investment priorities for 2010
 - Water infrastructure projects subsidized by the PRECO grant
 - Road/sidewalk reconstruction and repaving
 - Major contribution to parks improvement including playground equipment and tennis courts
 - Intergenerational/Aquatic Centre (awaiting positive response from the Quebec government)

Three-Year Plan Gross Expenditures

Title	Description	2010	2011	2012
Roads and Traffic	Replacement of sections of roads and sidewalks	\$1,400,000	\$2,560,000	\$2,300,000
Water and Sewer Infrastructure	Repairs, replacement and rehabilitation of water and sewer mains	1,684,000	2,315,000	1,500,000
Buildings and Civil Properties	Repairs and upgrades to City owned buildings and exterior renovations	430,000	445,000	1,700,000
Parks Improvements	Upgrades and improvements to parks and pools including playground equipment, trees planting, intergenerational/aquatic centre	19,295,000	1,190,000	750,000
Vehicles and Equipment	Vehicle replacements and upgrades	730,000	450,000	450,000
		23,539,000	6,960,000	6,700,000

Note: Some expenditures will be offset by various grants in 2010

Three-Year Plan Net Expenditures

Title	Description	2010	2011	2012
Gross Expenditures	Various projects	\$23,539,000	\$6,960,000	\$6,700,000
Less: Various Grants				
Federal/ Provincial Government	Gas Tax/ PRECO Grant	(1,443,000)		
Federal/ Provincial Government	Recreation/ Culture			
Provincial Government	MAMROT - Sports & Culture	(11,533,000)	(100,000)	
Other Sources of Funding	Various	(496,000)		
Net Expenditures		10,067,000	6,860,000	6,700,000

2009 Budget

Question Period